















marges des produits alimentaires

The French « observatory » on formation of prices and margins of food products

# Methods and some results in the dairy products chain

Presentation for









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- Datas and methods in dairy food chain
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- Decomposition of retail prices into raw material and gross margins
- Costs in the stages of food chains
- Prices transmission



# Objectives, context, organization



# Objectives, context, organization : Objectives

- ☐ To measure an to explain the differences of values at every stage of the agri-food chains
- ☐ To produce informations shared by all stakholders about often sensitive subject, in order to improve better relations and more transparency in food chains



# Objectives, context, organization : Context

- Agricultural crisis, volatility of prices : costs transmission, divergent variations of the upstream and downstream prices
- Retail trade concentration
- Legislation
  - 2008: law ("of modernization of economy", LME) for a more market-oriented economy
  - 2010: law ("of modernization of agriculture and fishery", LMAP) for adaptation of agriculture facing uncertainty (contractualization)



# Objectives, context, organization: Organization

- Statistical and economic working project associating several organizations:
  - FranceAgriMer (National agency for support to agri-food sector )
  - Public services of statistics
  - Agro-economic research
  - Professional technical institutes
  - **.**...
- Not a new service, nor an authority of control of companies
- ☐ Orientation and validation of the studies: interprofessional steering committee, independent president (academic), technical management : FranceAgriMer



# Method (principles)



## 1<sup>st</sup> stage

Retail trade price of a food product

Prices data
(cotations,
public datas,
ad hoc
surveys) and
technical
coefficients



Agricultural product

Food process Gross margin

Distribution Gross margin



### Gross margin?

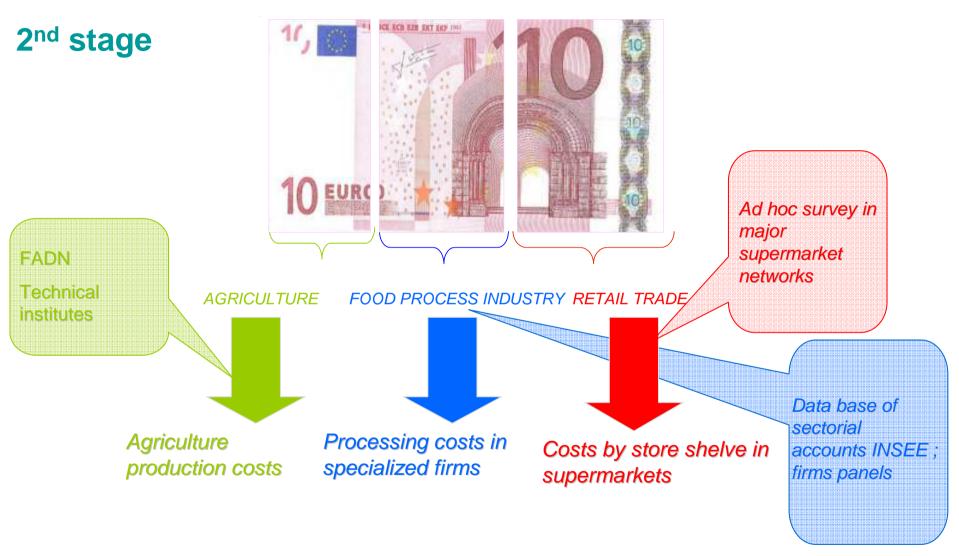
#### From accounting data:

value added gross margin others IC sales or costs of production goods sold or raw material

#### From unit prices and techn. ratios:

gross margin per unit sold selling unit Unit cost = price purchase unit price  $Q_{s/b}$ 





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<u>Sectors</u> → products at retail level

<u>Dairy</u> → skimmed milk, yoghurt nature, emmental cheese, camembert cheese, standard goat cheese, sheep cheese feta type & roquefort, butter (national brands, distributors brands), in supermarkets.

(Project: basket of products, prices weighted by volume of consumption)

#### Others:

<u>Bovine meat</u> → carcass of medium cow reconstituted with pieces of fresh meat at retail level (supermarkets)

Pork meat → products of pork loin (roast and chop), cooked ham (in supermarkets)

Poultry → whole chikens (labels, standards), cuts of chicken (in supermarkets)

Bakery → french « baguette », average of all channels of distribution (supermarkets, traditional bakery...)

Pastas → standard pastas in pack of 500 gr, average of all channels (but mainly supermarkets)

<u>Fruits & vegetables</u> → about 20 products, a seasonal basket of fruits, a seasonal basket of vegetables (in supermarkets)

<u>Fishery</u>: an example → whiting in supermarkets and traditionnal fish shop



### Further analysis: macroeconomic method

### 1st approach:

Food consumption = Domestic agri production + « rest »



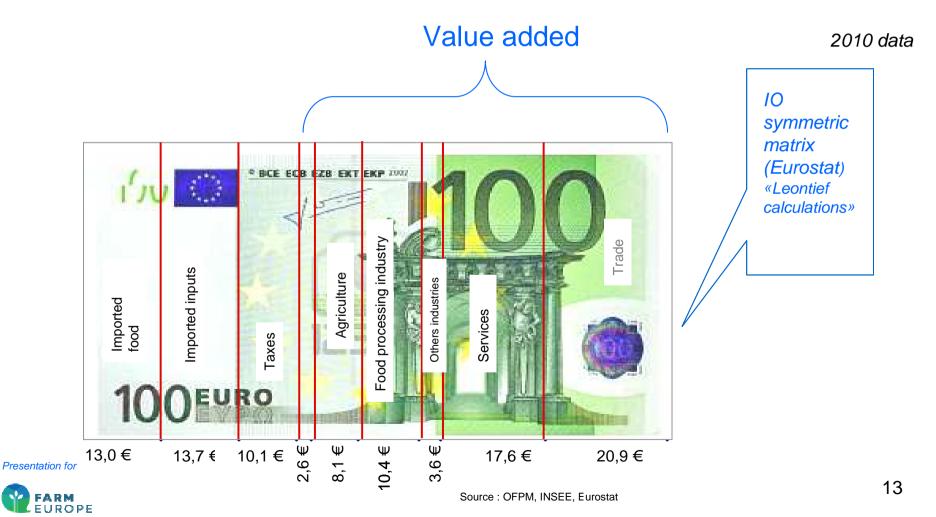
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### Macroeconomic method

### 2<sup>nd</sup> approach:

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Food consumption = Values added + food & intermediate imports + taxes on products



# Datas and methods in dairy food chain



## Datas and methods in dairy food chain: products

Statute and days and a statute and days and a statute and	Half-skimmed ultra heat traited milk	All brands
	Emmental cheese	All brands
	Camembert cheese	National brands
		Retailer brands
	Natural yoghurt	National brands
		Retailer brands
	Butter (pack of 205 g)	National brands
		Retailer brands
	Standard goat cheese	All brands
	Sheep cheese feta type	All brands
The state of the s	Sheep cheese Roquefort	All brands





#### Datas and methods in dairy food chain : prices data sources

	AGRI. PRICES	INDUSTRY PRICES	RETAIL PRICES
Dairy products	Milk survey, SSP (p)	Ad hoc survey for	Kantar Worldpanel ©
		Obs. (by INSEE)	

(p): public data

Ad hoc survey

© commercial data

- Average values, France
- □ Retail prices in hyper and supermarkets, except hard discount
- Prices weighted by bought quantities Monthly frequency
- Availability: t + 2 or t + 3 months
- $\square$  All prices « exit factory »  $\Rightarrow$  ad hoc surveys, no pre-existing statistics
- □ Problem: retail prices include imported products (no data about origin of product in panel)
- □ Difficulty: to collect prices of <u>same product</u> (or same basket of products) exit factory and in supermarkets



# Datas and methods in dairy food chain: the cost in milk for consumer dairy product processing

Cost in milk for 1 kg of consumer dairy product (CDP) processing

- = Necessary volume of milk x milk production price (depends on technical yelds, losses, etc.)
- + Net valuation of industrial dairy products (IDP) linked to CDP and due to surplus milk collection / milk processing (\*)

(\*)

- Products jointly produced with the consumer dairy product processing: i.e. cream with skimmed milk...
- Industrial products (powders, industrial butter...) processed with surplus of milk: collected milk - consummer dairy product processing

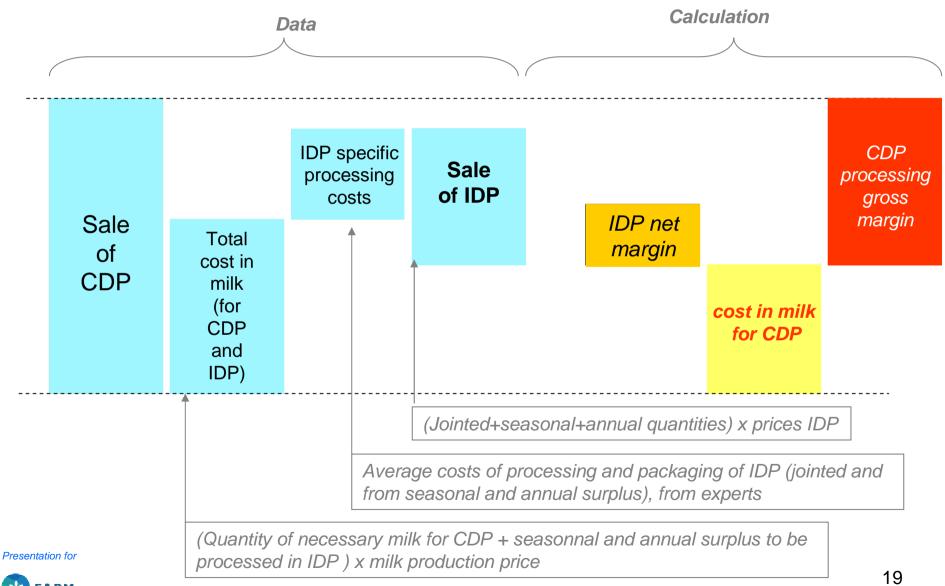


Cost in milk for 1 kg of consumer dairy product processing

- = technically necessary volume of milk x milk production price
- + [volumes of IDP] x [prices of IDP]
- [ specific costs of IDP processing ]



# Datas and methods in dairy food chain: the cost in milk for consumer dairy product processing



Datas and methods in dairy food chain : milk deliveries seasonality modelling example : UHT milk

# Principle

Milk consumption (or milk processing) and milk delivery :

- Trend component
- Seasonal component

Difference between seasonal components of consumption and delivery = seasonal surplus



### Datas and methods in dairy food chain : milk deliveries seasonality modelling example : UHT milk

### Principles (SAS proc X 11)

```
C_t , volume of milk collection at the date ( month, year ) « t »
```

 $P_{r}$ , volume of milk processed at the date ( month, year ) « t »

 $Xt: Ct \ or \ Pt$ 

$$X_t = T^{(X)}_t \cdot S^{(X)}_t \cdot D^{(X)}_t \cdot I^{(X)}_t$$

With:

 $T^{(X)}_{t}$  : value of the long-run trend at the date ( month, year ) « t »

 $S^{(X)}_{t}$ : seasonal factor (% of Tt) at the date ( month, year ) « t »:  $St \approx St + 12$  ( % of  $T_{t}$ )

 $D^{(X)}_{t}$  : the date effect at the date ( month, year ) « t » : holidays, etc., ... ( % of  $T_{t}$  )

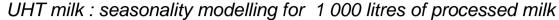
 $I^{(X)}_t$  : irregular component at the date ( month, year ) « t » ( % of  $T_t$  )

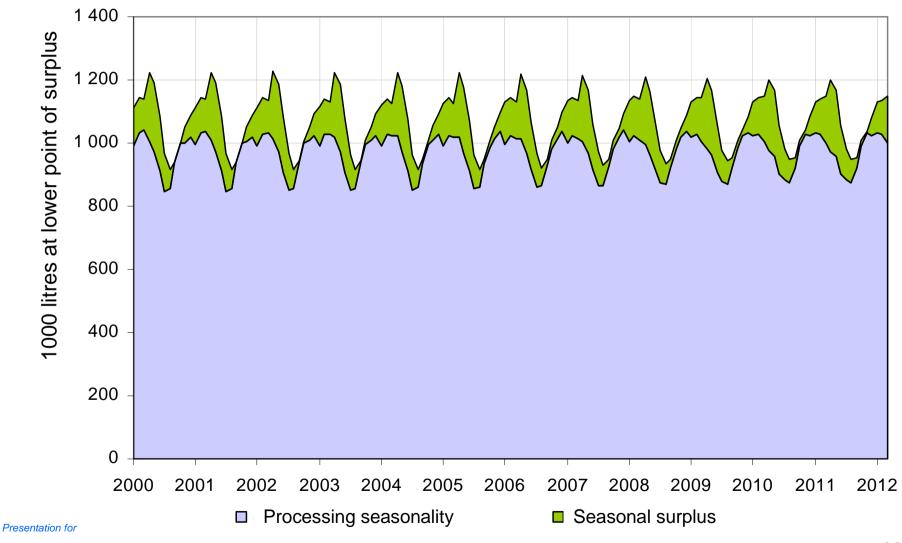
 $S^{(C)}_{t} / min_{2000-20...} (S^{(C)}_{t} - S^{(P)}_{t}) - S^{(P)}_{t} / min_{2000-20...} (S^{(C)}_{t} - S^{(P)}_{t})$ :

seasonal surplus, in %



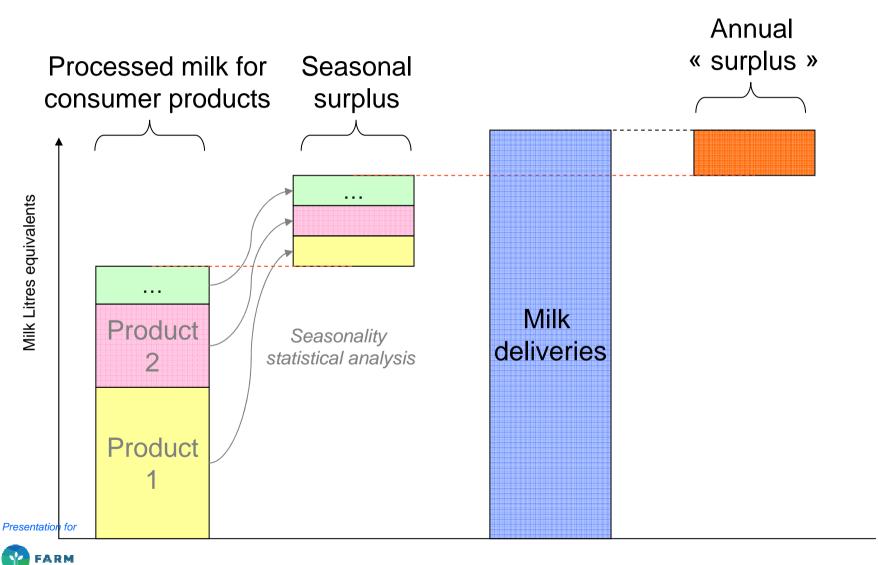
### Datas and methods in dairy food chain : milk deliveries seasonality modelling example : UHT milk





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# Datas and methods in dairy food chain: milk volumes structurally devoted to industrial commodities

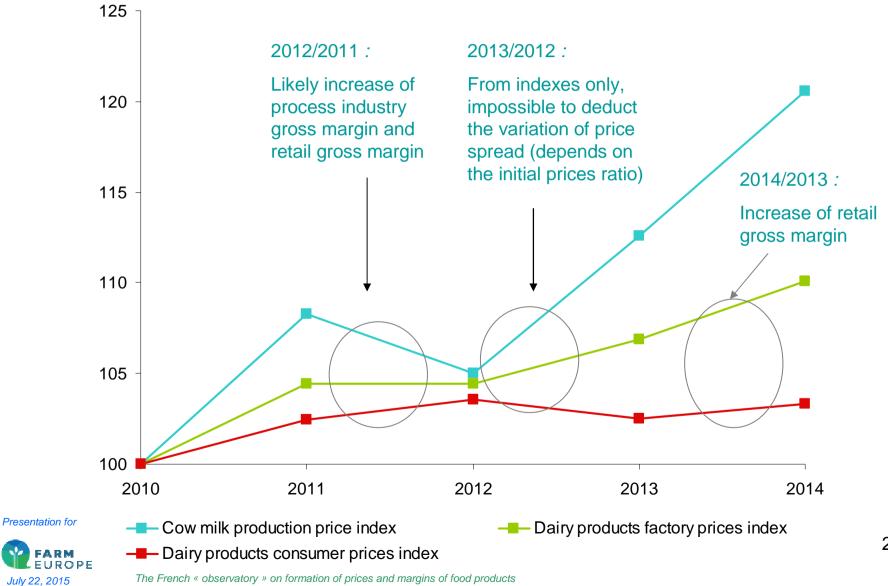


# Results in dairy food chain



#### Prices index

Except in some cases, impossible to deduct the variation of price spread (« margin ») from indexes...



#### Prices index

#### Notations:

 $P_{A0}$  and  $P_{At}$ : prices at satge A of the food chain, for year 0 and t,

 $P_{R0}$  and  $P_{Rt}$ : prices at the stage B of the food chain, for year 0 and t,

 $m_0 = P_{B0} / P_{A0}$ , prices ratio for year 0,

 $D_0 = P_{B0} - P_{A0}$  and  $D_T = P_{Bt} - P_{At}$ , the prices spreads for year 0 and t,

 $\Delta D_t = D_t - D_0$ , the variation of the prices spread,

 $IP_{A0}$ ,  $IP_{At}$ ,  $IP_{B0}$  and  $IP_{Bt}$  the indexes of the prices, for yera 0 and t,

 $\Delta IP_{At}$  and  $\Delta IP_{Bt}$  the indexes variations for year t

$$\Delta D_t = P_{A0} \left[ m_0 \frac{\Delta I P_{Bt}}{I P_{B0}} - \frac{\Delta I P_{At}}{I P_{A0}} \right]$$

 $m_0$  is normally greater than 1, so:

$$\Delta D_t > 0$$
 (increasing prices spread) if :  $\frac{\Delta IP_{Bt}}{IP_{B0}} > \frac{\Delta IP_{At}}{IP_{A0}}$ 

$$\begin{split} \Delta D_t &> 0 \text{ (increasing prices spread) if } : \frac{\varDelta IP_{Bt}}{IP_{B0}} &> \frac{\varDelta IP_{At}}{IP_{A0}} \\ \Delta D_t &< 0 \text{ (decreasing prices spread) if } : \frac{\varDelta IP_{Bt}}{IP_{B0}} &< 0 \text{ et } \frac{\varDelta IP_{At}}{IP_{A0}} > \frac{\varDelta IP_{Bt}}{IP_{B0}} \end{split}$$

In the other cases, the sign of  $\Delta D_t$  cannot be deducted only from : it is necessary to know the value of  $m_0$ 



It is necessary to have prices data in value (level in €, VS index) for the monitoring of margins variations

It could be a problem in some case: concentrated processing sector → statistical confidentiality rules, respect of business confidentiality



# Results in dairy food chain

1 Decomposition of retail price

Clic here: All the results, tables, charts, informations, in the website

Or:

https://observatoire-prixmarges.franceagrimer.fr/resultats/Pages/ResultatsFilieres.aspx?idfiliere=6



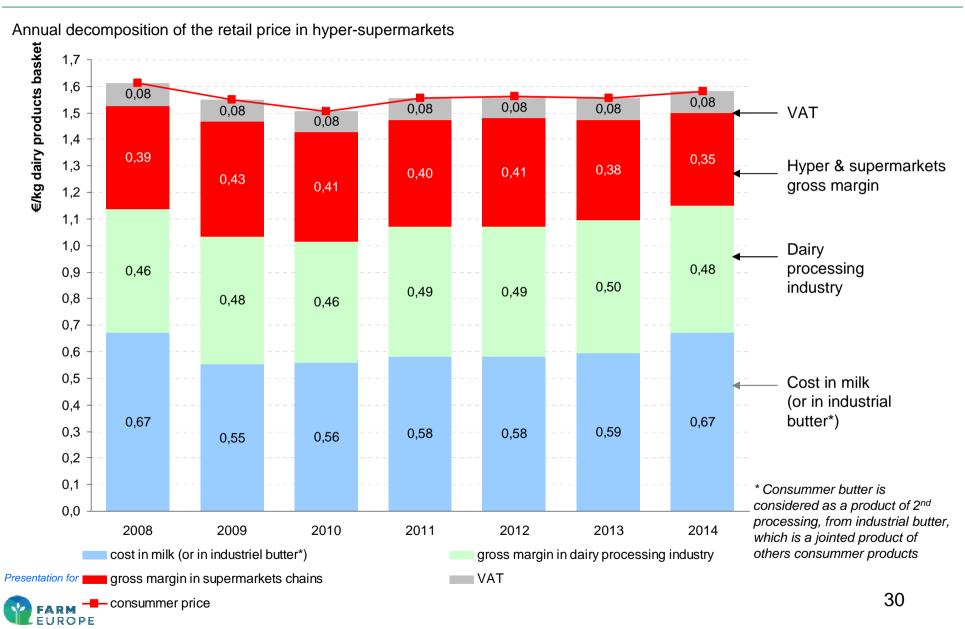
# Basket of dairy products from cow milk (test – temporary)



	% bought annuel quantities (average 2008-2012) *
Half-skimmed ultra heat traited milk	74.5%
Emmental cheese	6.1%
Camembert cheese	2.6%
Natural yoghurt	13.8%
Butter (pack of 205 g)	3.1%

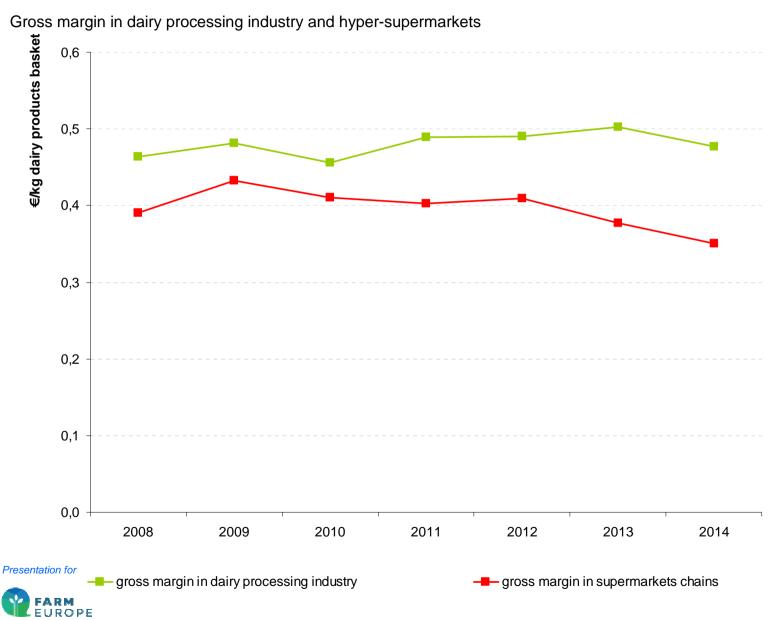


#### Results in dairy food chain / decomposition retail price : basket of dairy products



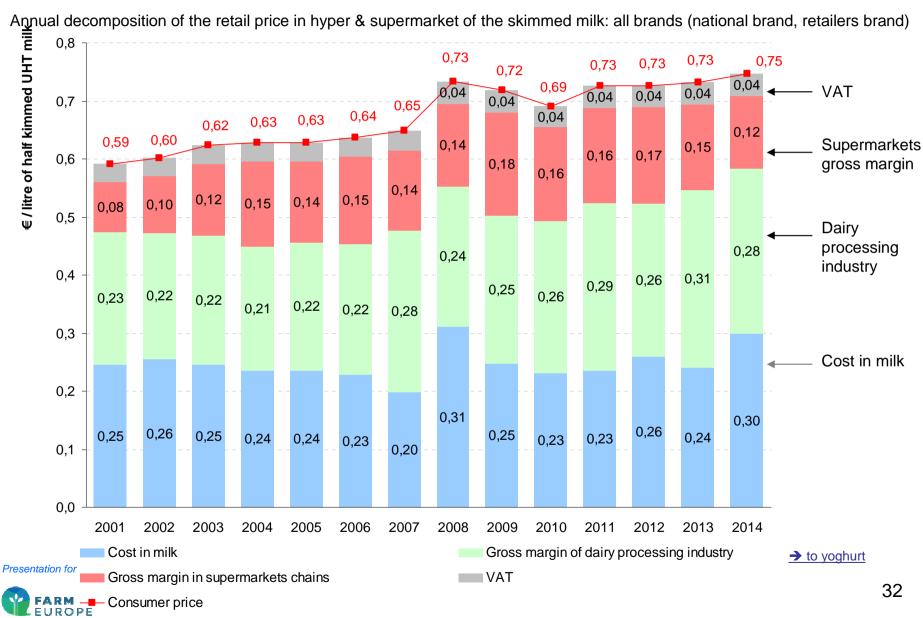
Source: OFPM, FranceAgriMer, Kantar Worlpanel

### Results in dairy food chain / decomposition retail price : basket



Source: OFPM, FranceAgriMer, Kantar Worlpanel

#### Results in dairy food chain / decomposition retail price : skimmed milk

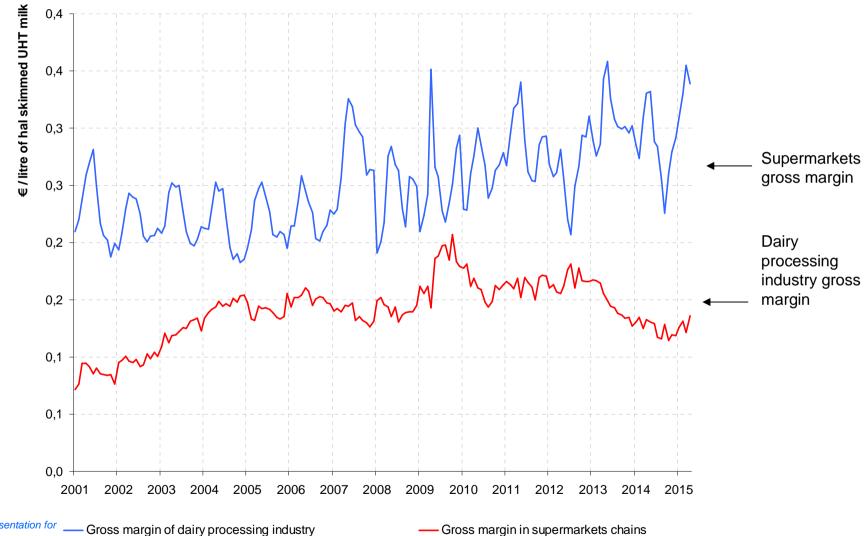


### Results in dairy food chain / decomposition retail price : skimmed milk

Monthly decomposition of the retail price in supermarket of the skimmed milk (national br., retailers br.) € / litre of half skimmed UHT milk 0,9 8,0 VAT 0,7 Supermarkets 0,6 gross margin 0,5 Dairy processing 0,4 industry gross margin 0,3 Cost in milk 0,2 0,1 → to camembert → to yoghurt 0,0 2001 2002 2003 2009 2010 2012 2013 2014 2004 2005 2006 2007 2008 2011 2015 Presentation for 33 Cost in milk ■ Gross margin of dairy processing industry ■ Gross margin of supermarkets chains VAT

### Results in dairy food chain / decomposition retail price : skimmed milk

Gross margin in dairy processing industry and supermarket chain for the skimmed milk (national br., retailers br.)





### Results in dairy food chain / decomposition retail price : emmental

Annual decomposition of the retail price in supermarket of the emmental (national br., retailers br.)



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### Results in dairy food chain / decomposition retail price : emmental

Monthly decomposition of the retail price in supermarket of the emmental (national br., retailers br.)

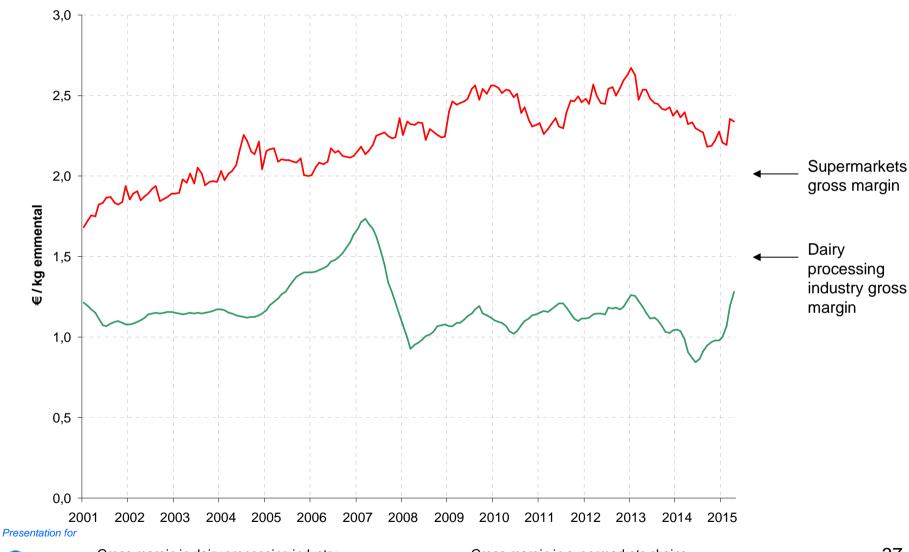




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#### Results in dairy food chain / decomposition retail price : emmental

Gross margin in dairy processing industry and supermarket chains for the emmental (national br., retailers br.)



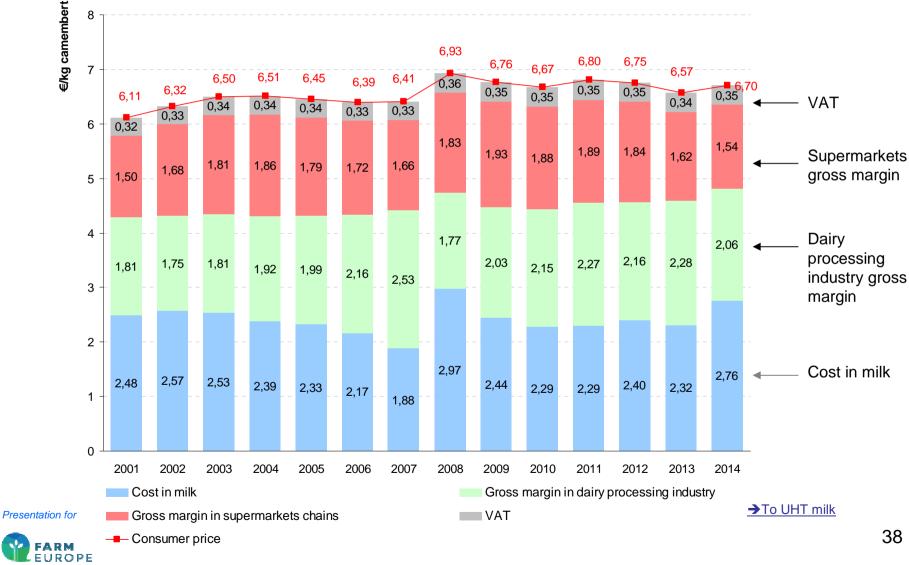
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- Gross margin in dairy processing industry

— Gross margin in supermarkets chains

#### Results in dairy food chain / decomposition retail price : camembert

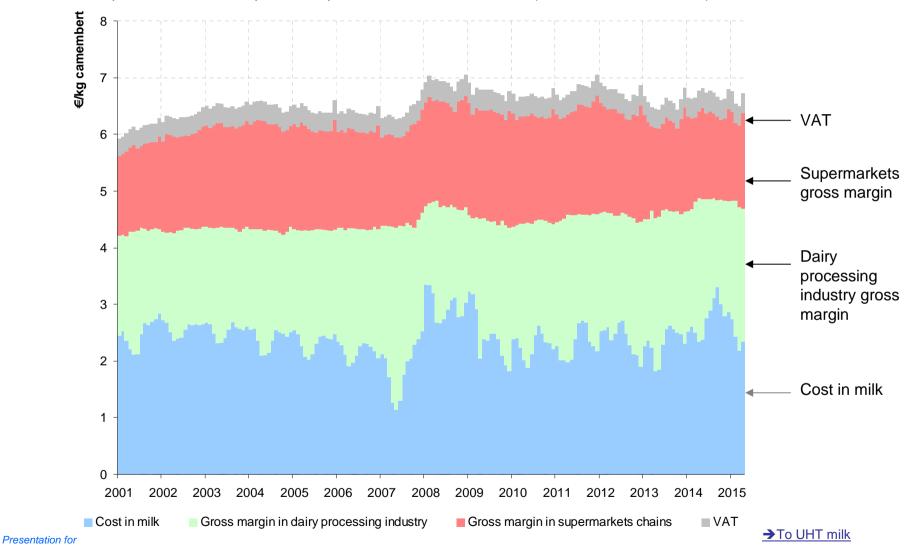
Annual decomposition of the retail price in supermarket of the camembert (national br., retailers br.)



Source: OFPM, FranceAgriMer, Kantar Worlpanel

#### Results in dairy food chain / decomposition retail price : camembert

Annual decomposition of the retail price in supermarket of the camembert (national br., retailers br.)

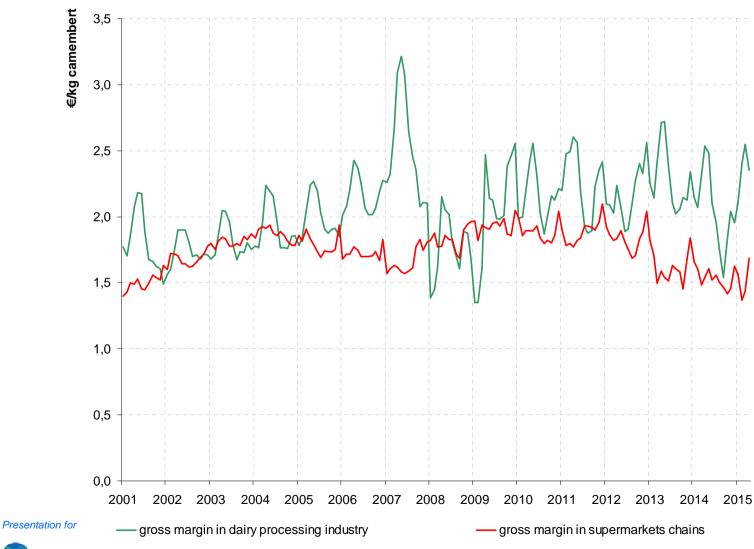


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#### Results in dairy food chain / decomposition retail price : camembert

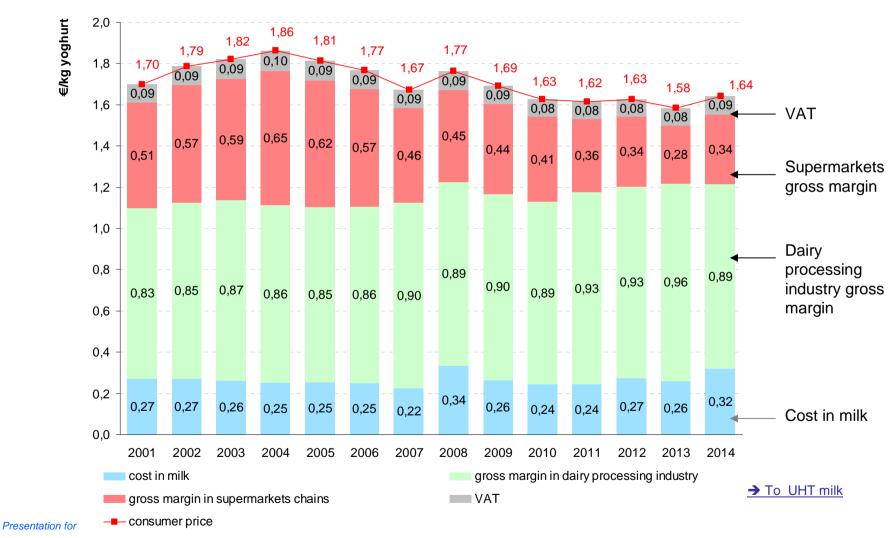
Gross margin in dairy processing industry and supermarkets chains (national br., retailers br.)





#### Results in dairy food chain / decomposition retail price : plain yoghurt

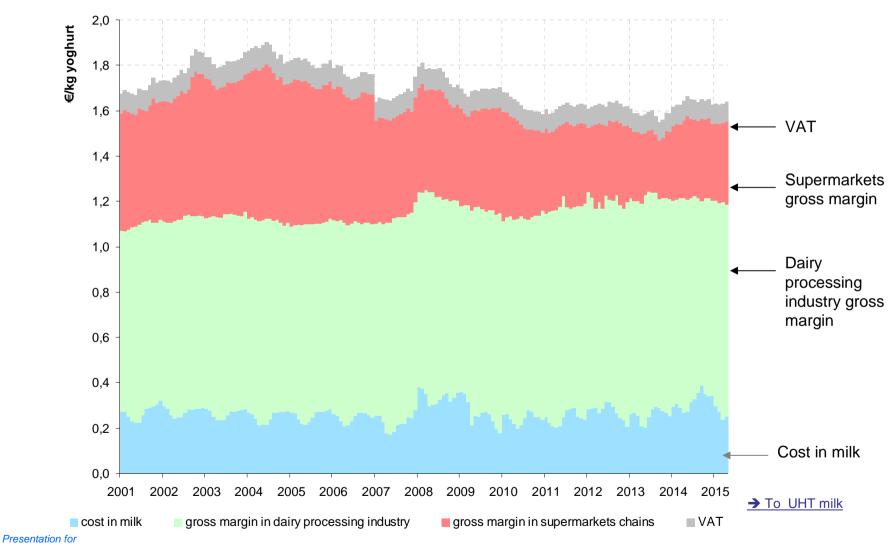
Annual decomposition of the retail price in supermarket of the natural yoghurt (national br., retailers br.)





#### Results in dairy food chain / decomposition retail price : plain yoghurt

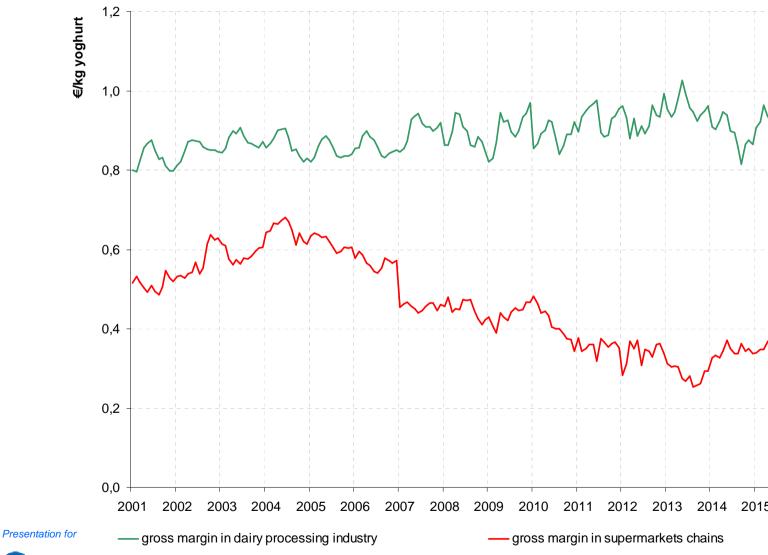
Monthly decomposition of the retail price in supermarket of the natural yoghurt (national br., retailers br.)





#### Results in dairy food chain / decomposition retail price : plain yoghurt

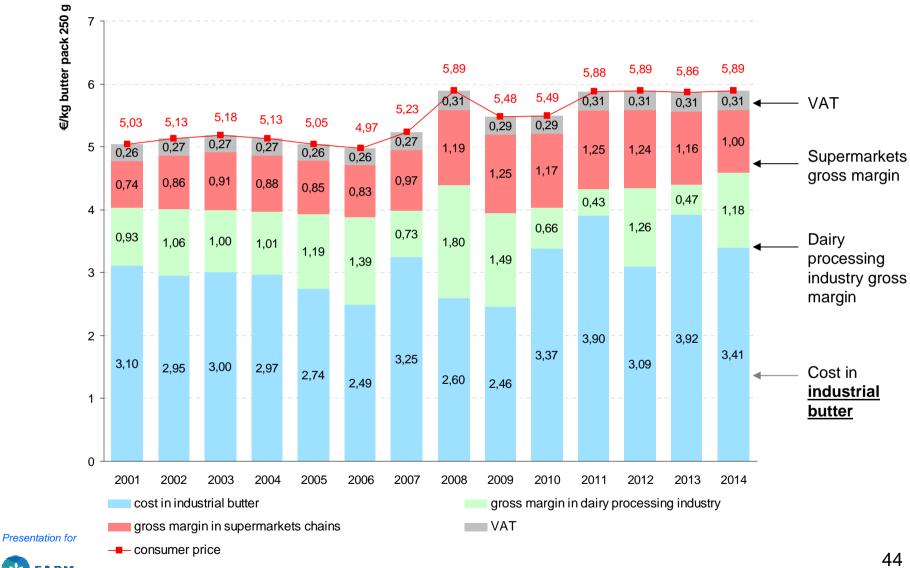
Gross margin in dairy processing industry and supermarkets chains (national br., retailers br.)



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#### Results in dairy food chain / decomposition retail price : pack of butter 250 g

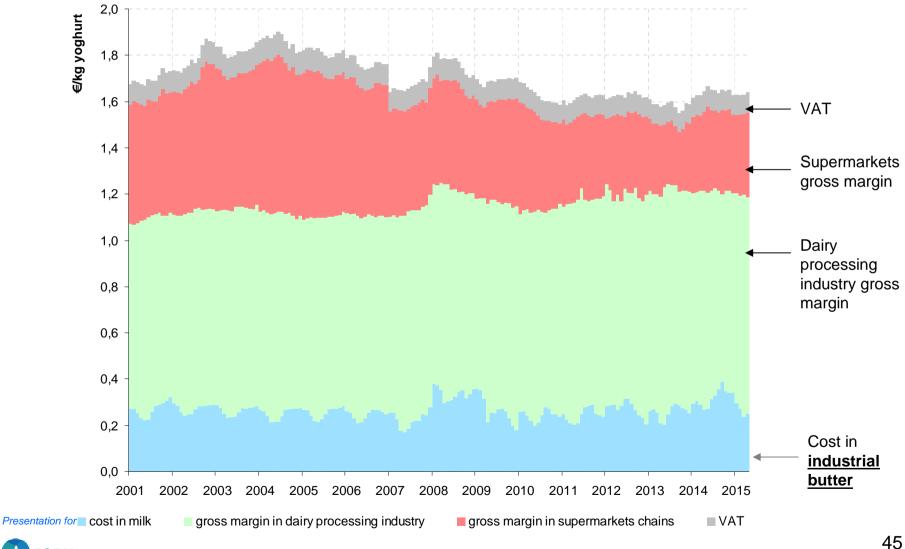
Annual decomposition of the retail price in supermarket of the pack of butter 250 g: all brands (national br., retailers br.)



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#### Results in dairy food chain / decomposition retail price : pack of butter 250 g

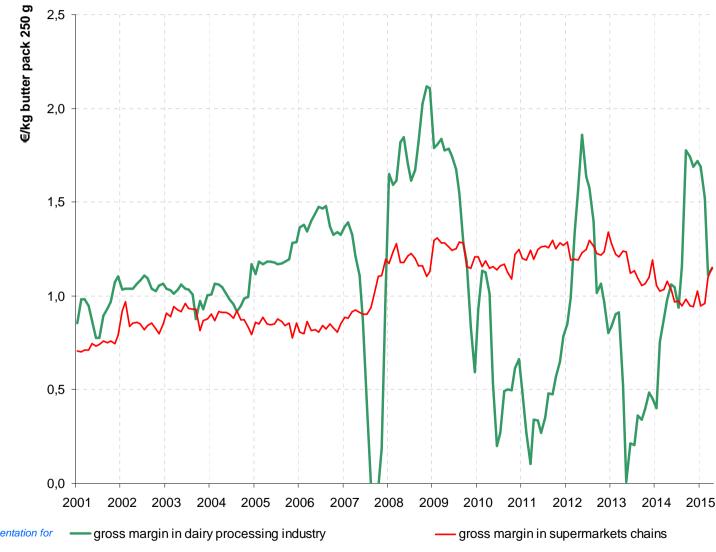
Monthly decomposition of the retail price in supermarket of the pack of butter 250 g (national br., retailers br.)





#### Results in dairy food chain / decomposition retail price : pack of butter 250 g

Gross margin in dairy processing industry and supermarkets chains: (national br., retailers br.)





### Results in dairy food chain

### 2 Costs in farm

Clic here: All the results, tables, charts, informations, in the website

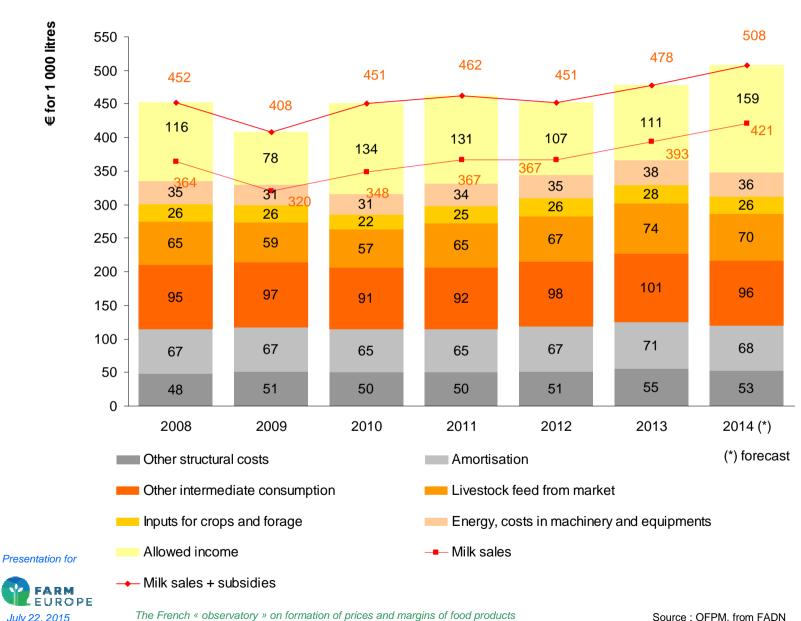
Or:

https://observatoire-prixmarges.franceagrimer.fr/resultats/Pages/ResultatsFilieres.aspx?idfiliere=6&sousmenuid=71

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#### Results in dairy food chain / costs in farm



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## Results in dairy food chain

3
Costs in dairy processing industry

Clic here: All the results, tables, charts, informations, in the website

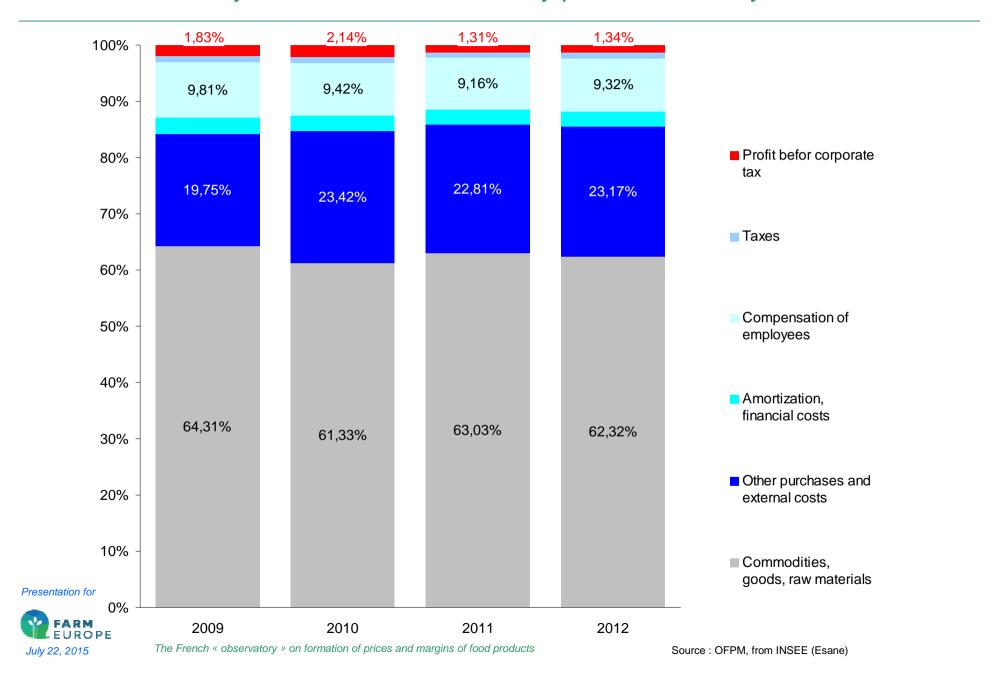
Or:

https://observatoire-prixmarges.franceagrimer.fr/resultats/Pages/ResultatsFilieres.aspx?idfiliere=6&sousmenuid=330

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#### Results in dairy food chain / costs in dairy process. industry : whole sector



#### Typology by structure of productions of dairy products:

Consumer products

Products for industry

	liquid milk and cream, not concentrated
	fermented milk (yoghurts)
	cheese (except soft or spreads)
	cheese spreads
	soft white cheese
	butter and other fat products of milk
	concentrated milk or cream
	milk or cream in powder
	buttermilk, casein, whey

Companies	Independent
owned by a	companies
group	

### Results in dairy food chain

3
Costs in supermarkets chains

Clic here: All the results, tables, charts, informations, in the website

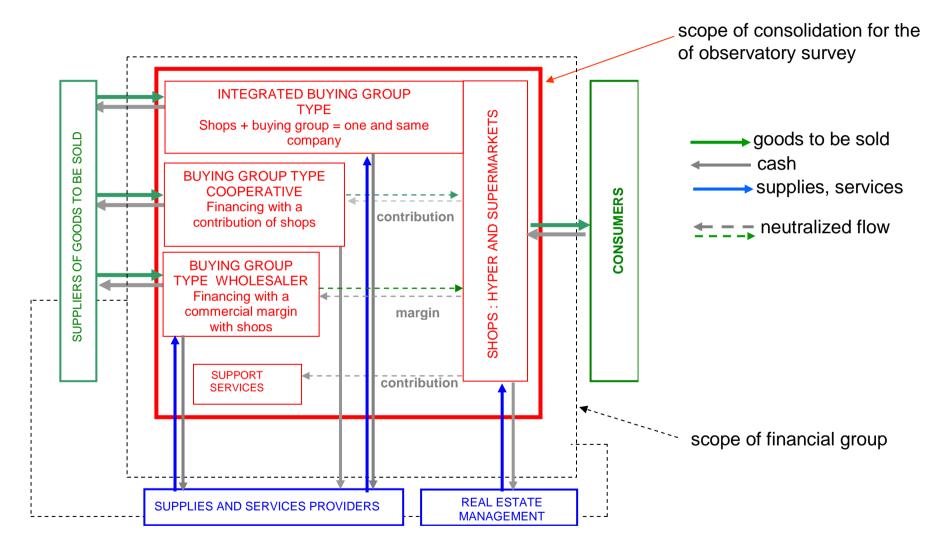
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https://observatoire-prixmarges.franceagrimer.fr/resultats/Pages/ResultatsFilieres.aspx?idfiliere=6&sousmenuid=70

Presentation for



#### Results in dairy food chain / costs in supermarket chain : method



Presentation for

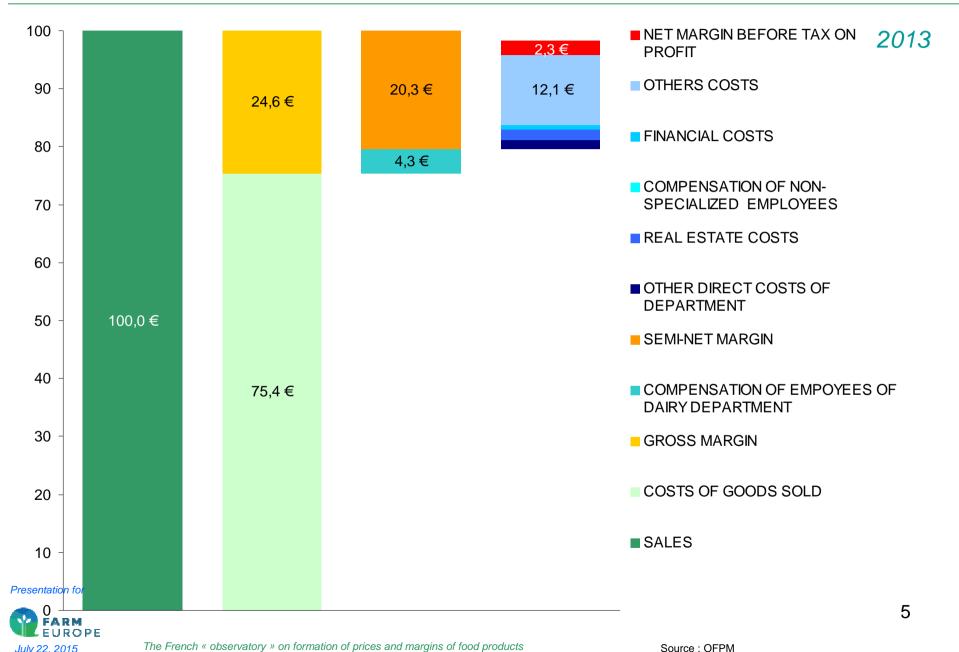


Sales of the department: meat department, delicatessen, poultry, fruits and veg., dairy, bakery (measured at the entry of the perimeter: buying group)

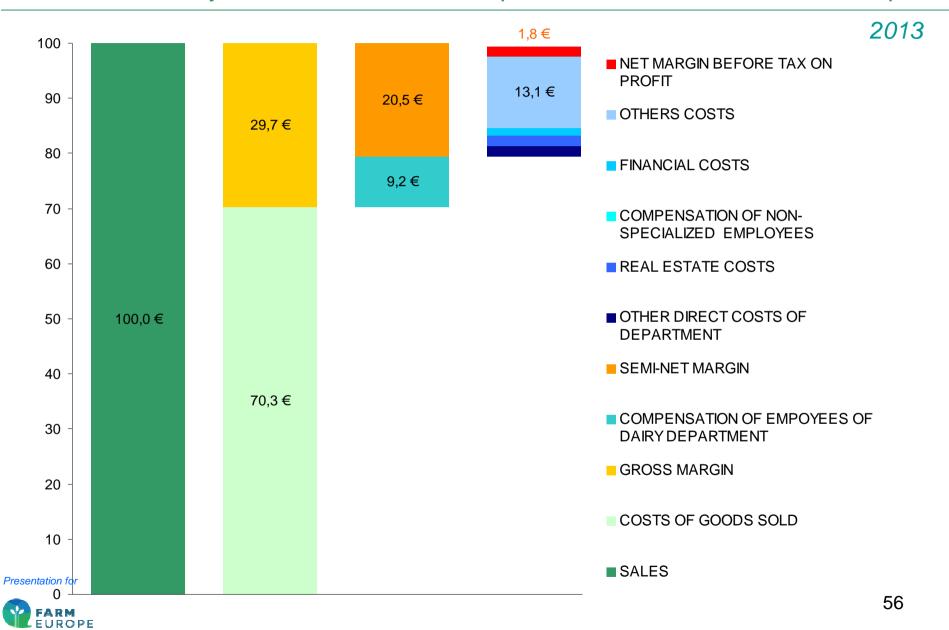
- Costs of goods sold (taken into account : back and rebates, internal logistical costs)
- = Gross margin
- Specialized employees costs
- = Semi-net margin
- Others directs charges (specialized supplies...)
- Common costs to be distributed (with keys) amongst the departments
   (supplies, employees, real estate, financial costs, amortization...)
- Net margin (before or after distribution of tax on profit)



#### Results in dairy food chain / costs in supermarket chain : results for dairy dpt.

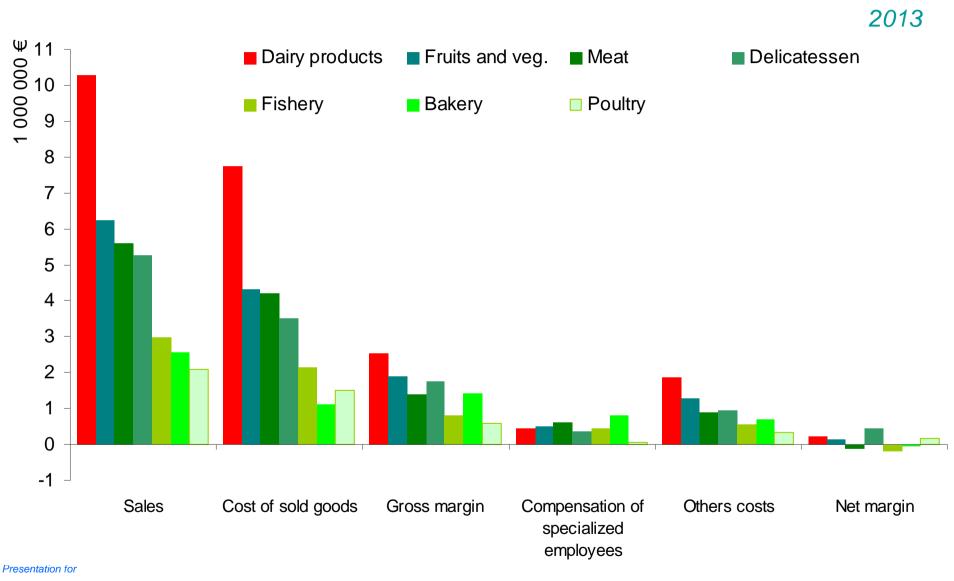


#### Results in dairy food chain / costs in supermarket chain : all fresh food dpts



Source: OFPM

#### Results in dairy food chain / costs in supermarket chain : Dairy dpt and others





Source: OFPM

## Results in dairy food chain

3
Prices transmission indicators

Clic here: All the results, tables, charts, informations, in the website

Or :

https://observatoire-prixmarges.franceagrimer.fr/resultats/Pages/ResultatsFilieres.aspx?idfiliere=6&sousmenuid=459

Presentation for



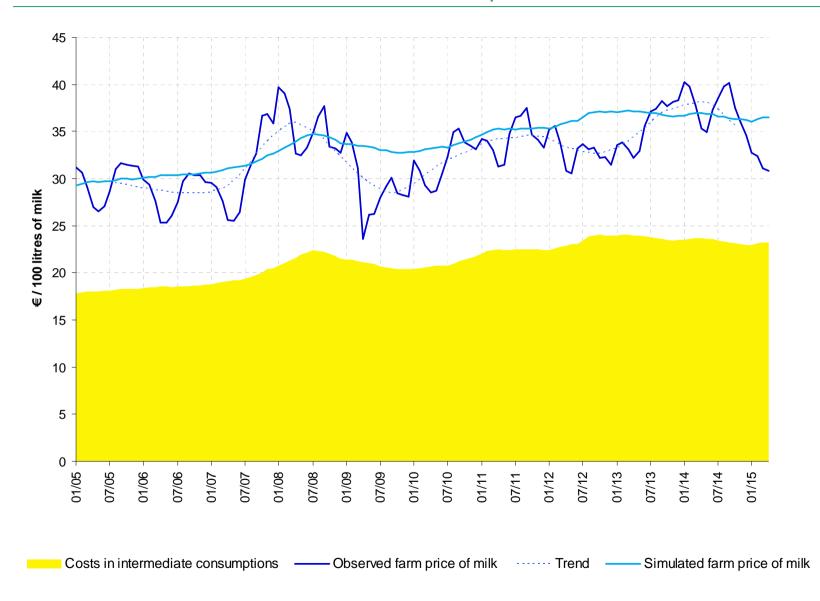
At every stage of the chain (agriculture, processing, distribution): calculation of a « simulated price »

(of milk at the exit of farm, of processed product at the exit of factory, of consummer product in super-hyper markets).

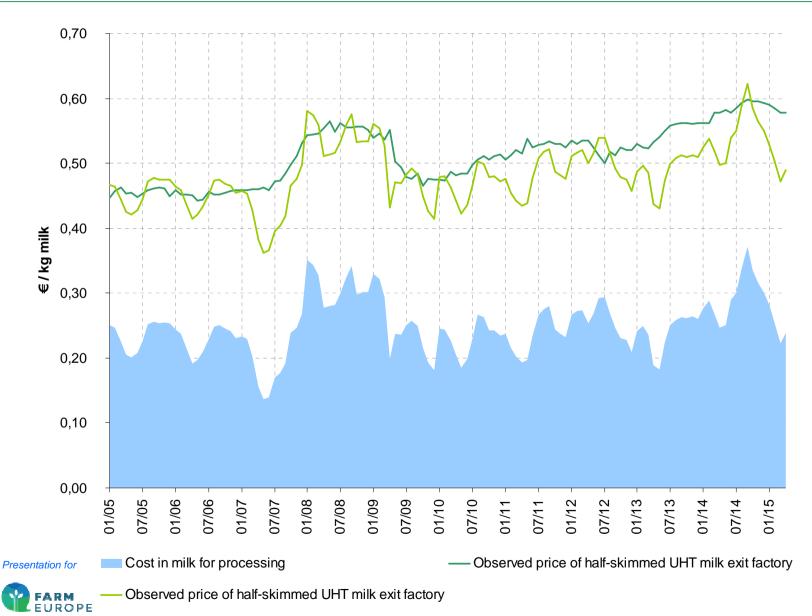
This simulated price is such as the gross margin (GM) of the considered stage (GM on intermediate consumption in farm, GM on costs in milk in processing industry, gross margin on costs of sold products in supermarkets) is maintained at its level of 2005, inflation taken into account.



## Results in dairy food chain / prices transmission : farm costs→milk price at farm level

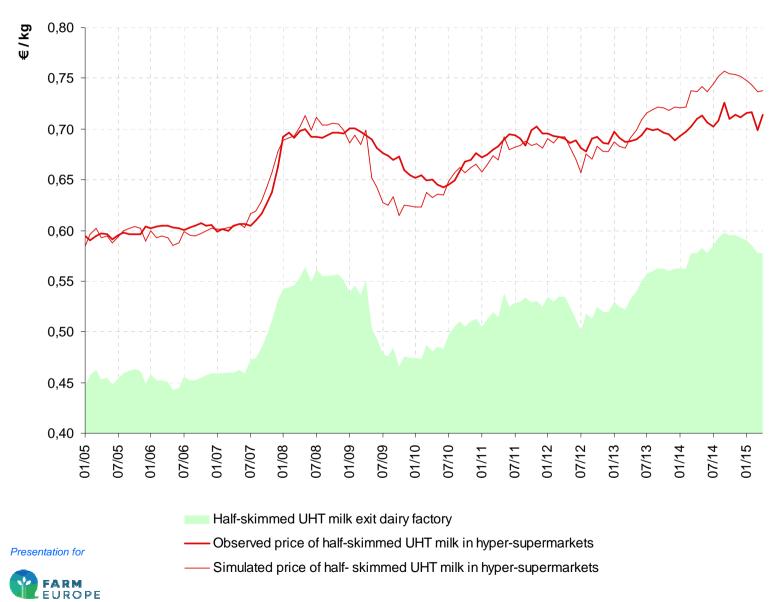


## Results in dairy food chain / prices transmission : cost in milk→ dairy products prices at factory level



Source: OFPM, FranceAgriMer, Kantar Worlpanel

## Results in dairy food chain / prices transmission : dairy products prices at factory level→dairy products at retail level



Source: OFPM, FranceAgriMer, INSEE

# Main results of the Observatory Dairy products

- Increase of milk production price in 2014...
- ... totally or partially transmitted by food processing industry, according to products
- Retail prices in supermarkets: increasing
- Amelioration of the situation of dairy farms
- Contrasted evolutions of results in dairy industry, according to products
- ☐ Gross and net margins of the dairy sector in supermarkets decreasing in 2013... in 2014 ?





















Thank you for attention





